THE INAUGURATION OF
WENDY E. RAYMOND
the sixteenth president

September 7, 2019

HAVERFORD
COLLEGE
Haverford College was founded in 1833 by Quakers representing the intellectual wing of Guernseyite Orthodox Friends. To the College's founders, academic excellence, offered in a setting of tolerance and mutual respect, served a larger goal of developing students who would be "not more learned, but imbued with better learning," as they put forward in the College's Latin motto.

Though Haverford is nonsectarian today, Quaker values continue to guide the community and its stewardship. The College's distinctive, values-infused approach to education foregrounds consensus-based decision-making and conflict resolution, open-mindedness, critical thinking and questioning, integrity, respect for diverse ideas and backgrounds, and ethical engagement with the campus community and the wider world.

An ethos of trust, concern, and respect for every individual resonates throughout Haverford's history and serves as the basis of the student-governed Honor Code. The Honor Code, in tandem with a long-standing tradition of self-governance within a diverse, residential community, plants in Haverford's 1,350 students the seeds of leadership and responsibility.

Our campus culture engenders an immediate sense of colleagueship between students and professors. Haverford's 135 faculty members are internationally recognized researchers, teachers, and thought leaders, who, through close collaboration and mentorship, empower students to engage in an intense academic program that requires them to be original thinkers. Many of our faculty live on campus, inviting strong, supportive ties with the community.

The natural beauty of Haverford's campus fosters a distinctive sense of place and a stimulating environment for learning and growth. The campus, a nationally recognized arboretum, serves as a living laboratory, encompassing 216 acres of award-winning architecture and landscaping; more than 50 academic, athletic, and residential buildings; and a duck pond, gardens, a farm, and wooded areas.

Haverford provides a rigorous and intensely personal liberal arts education inspired by intellectual depth, collaboration, and commitment to ethical leadership. Haverford also enjoys the academic, cultural, and extracurricular benefits of cooperation with nearby Bryn Mawr and Swarthmore Colleges, the University of Pennsylvania, and the city of Philadelphia. The Haverford College experience is vibrant, enriched by traditions, scholarship, service, the arts, and athletics, immersing students in an inclusive, intimate, and sustainability-minded community.
### Presidents of Haverford College

<table>
<thead>
<tr>
<th>Year</th>
<th>Name</th>
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<tbody>
<tr>
<td>1857</td>
<td>Joseph Gibbons Harlan</td>
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<tr>
<td>1862–1874</td>
<td>Samuel James Gummere</td>
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<td>1875–1886</td>
<td>Thomas Chase</td>
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<td>1887–1917</td>
<td>Isaac Sharpless</td>
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<td>1917–1940</td>
<td>William Wistar Comfort</td>
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<td>1940–1945</td>
<td>Felix Muskett Morley</td>
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<td>1946–1955</td>
<td>Gilbert Fowler White</td>
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<td>1957–1967</td>
<td>Hugh Borton ’26</td>
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<td>1967–1977</td>
<td>John Royston Coleman</td>
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<td>1978–1987</td>
<td>Robert Bocking Stevens</td>
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<td>1988–1996</td>
<td>Tom G. Kessinger ’65</td>
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<td>1997–2007</td>
<td>Thomas R. Tritton</td>
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<td>2007–2011</td>
<td>Stephen G. Emerson ’74</td>
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<td>2011–2013</td>
<td>Joanne V. Creighton, interim</td>
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<td>2013–2015</td>
<td>Daniel H. Weiss</td>
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<td>2015–2019</td>
<td>Kimberly W. Benston</td>
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<td>2019–</td>
<td>Wendy E. Raymond</td>
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</tbody>
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OFFICERS OF THE CORPORATION
Amy Taylor Brooks ’92, Clerk
Jennifer S. Perkins ’82, Assistant Clerk
Ginny Christensen, Secretary
Ann West Figueredo ’84, Assistant Secretary
Jesse H. Lytle, Assistant Secretary
Mitchell L. Wein, Treasurer
Terri E. Albertson, Assistant Treasurer
Michael H. Casel, Assistant Treasurer
Deborah R. Fullam, Assistant Treasurer

OFFICERS OF THE BOARD OF MANAGERS
Charles G. Beever ’74, Chair
Garry W. Jenkins ’92, Vice Chair
Jesse H. Lytle, Secretary

BOARD OF MANAGERS
Mark G. Anderson ’84
Steven L. Begleiter ’84
Seth P. Bernstein ’84
James L. Boyer ’58
Amy Taylor Brooks ’92
Anjan K. Chatterjee ’80
Ginny Christensen
Jonathan Wood Evans ’77
Jonathan M. Gamse ’93
Christopher T. Gant ’83
Bruce D. Gorchow ’80
Claudia L. Hammerman ’87
Roger B. Kafker ’84
Don H. Liu ’83
Katherine M. McCormick ’13, Associate
Beatrice H. Mitchell
Jennifer S. Perkins ’82
Wendy E. Raymond
Norval D. Reece

Henry J. Ritchotte ’85
Ann V. Satterthwaite
S.D. Shibulal
Jane E. Silber ’85
John D. Spears
Matthew A. Stitt ’09, Associate
John R. Taylor ’83
E. Vincent Warren ’86
David M. Wertheimer ’77
Jerome M. Williams ’73
Nancy A. Wolfson
Paul G. Zoidis II ’81
Managers Emeritus
William H. Harris ’49
Eliza Cope Harrison
Hunter R. Rawlings ’66
Barry L. Zubrow ’75
PROCESSIONAL
All who are able are requested to stand during the procession.

ACADEMIC PROCESSION
The Marshals
The Board of Managers of Haverford College
The Faculty
Senior Staff
Delegates of Institutions of Higher Education
Former Presidents of the College
The President’s Party

WELCOME
Amy Taylor Brooks ’92
Clerk of the Corporation

MOMENT OF SILENCE

OPENING READING
Emily L. Lin ’20

INTRODUCTIONS
Charles G. Beever ’74
Chair of the Board of Managers

GREETINGS FROM INSTITUTIONS
Kimberly Wright Cassidy
President of Bryn Mawr College

Valerie Smith
President of Swarthmore College

REMARKS
Carol E. Quillen
President of Davidson College

GREETINGS FROM THE COLLEGE COMMUNITY
Katherine Leiferman ’20 and
Mariana Ramirez ’20
Co-Presidents of Students’ Council

Noemí Fernández
Chair of the Staff Association Executive Committee, Program Manager of the John B. Hurford ’60 Center for the Arts and Humanities

Zachary W. Oberfield
Clerk of the Faculty, Associate Professor of Political Science

Natalie A. Wossene ’08
President of the Alumni Association
MASSED CHOIR OF STUDENTS, ALUMNI, AND FRIENDS
“Look to This Day”
Conducted by Nathan Zullinger
Director of Choral and Vocal Studies and Assistant Professor of Music

PRESENTATION OF THE ISAAC SHARPLESS QUOTATION TO THE PRESIDENT OF THE COLLEGE
Charles G. Beever ’74
Chair of the Board of Managers

INAUGURAL ADDRESS
Wendy E. Raymond

RECESSIONAL

THE MARSHALS
Zachary W. Oberfield, Faculty Marshal, Associate Professor of Political Science
Ken Koltun-Fromm ’88, The Robert and Constance MacCrate Professor in Social Responsibility, Professor of Religion, and Koshland Director of the John B. Hurford ’60 Center for the Arts and Humanities
Benjamin Le, Professor of Psychology
Laura McGrane, Associate Professor of English and Director of Visual Culture Arts and Media
Judith Owen, The Elizabeth Ufford Green Professor of Natural Sciences and Professor of Biology
Deborah Roberts, The William R. Kenan, Jr. Professor and Professor of Classics
Helen White, Associate Professor of Chemistry and Environmental Studies, Director of the Marian E. Koshland Integrated Natural Sciences Center
William Williams, The Audrey A. and John L. Dusseau Professor in the Humanities and Professor of Fine Arts
Christina Zwarg, Professor of English

MUSICIANS
Caleb Wiebe Brass Ensemble
WENDY E. RAYMOND

An accomplished molecular biologist, award-winning teacher, and academic leader, Wendy Raymond became the 16th president of Haverford College on July 1, 2019. Beginning in 2013 she served as vice president for academic affairs and dean of faculty at Davidson College, where she oversaw a significant reinvestment in faculty positions, research support, and curricular development. As Davidson’s chief diversity officer, Raymond led a multidimensional effort to broaden and deepen faculty diversity, equity, and inclusion. From 2014 through 2016, she was chair of the Committee on Equal Opportunities in Science and Engineering, a Congressionally mandated advisory committee to the National Science Foundation on which she had served since 2010.

Prior to Davidson, Raymond was professor of biology at Williams College, where she began teaching in 1994 with a specialty in molecular genetics. She ran an active research laboratory with funding from the National Science Foundation and the National Institutes of Health. From 2004 to 2008 she was program director of the Howard Hughes Medical Institute’s undergraduate science program at Williams, involving science outreach to K–12 schools and research partnerships with other colleges. In parallel, Raymond developed deep expertise in promoting diversity in the sciences and served as co-director of the Symposia on Diversity in the Sciences at Harvard University, the University of Washington, and the University of Louisiana at Monroe. After chairing the Committee on Diversity and Community at Williams, Raymond was named the college’s first associate dean for institutional diversity. She has gone on to gain national prominence for her work on issues of diversity, equity, and inclusion in academia, the sciences, and liberal arts institutions.

Raymond is a Phi Beta Kappa graduate of Cornell University. She earned her Ph.D. at Harvard in biochemistry, followed by an American Cancer Society Postdoctoral Fellowship in genetics at the University of Washington. She is married to geologist (and Haverford alumnus) David Backus ’82.
Haverford College is honored to welcome delegates from academic institutions around the globe. Delegates are members of the administration, faculty, or alumni community who have been appointed to represent their respective institutions. They march during the procession in order of their institution’s founding year.

University of Oxford | FOUNDED 1167
Bruce Partridge, Ph.D.
Alumnus
Emeritus Professor of Astronomy

University of Cambridge | FOUNDED 1209
Rachel Hoang, Ph.D.
Alumna
Associate Professor of Biology

Harvard University | FOUNDED 1636
Fuji Lozada, Ph.D.
Alumnus
Parent ’11

Harvard University | FOUNDED 1636
Zuzana Tothova, M.D., Ph.D.
Alumna and Assistant Professor of Medicine

College of William & Mary | FOUNDED 1693
Karen Griffith Gryga, M.B.A., M.S.C.S.
Alumna

Yale University | FOUNDED 1701
Robert Manning, Ph.D.
Alumnus
The William H. and Johanna A. Harris Professor of Computational Science, Professor of Mathematics and Statistics, and Associate Provost for Faculty Development and Support

University of Pennsylvania | FOUNDED 1740
Allison W. Brady, B.A.
Alumna

Princeton University | FOUNDED 1746
Genevieve S. McCormack, J.D.
Alumna

Washington and Lee University | FOUNDED 1749
Michael H. Lewers, B.A.
Alumnus

Columbia University | FOUNDED 1754
Ann West Figueredo ’84, M.B.A.
Alumna
Alumna and Vice President of Institutional Advancement

THE INAUGURATION OF WENDY E. RAYMOND
- 8 -
Brown University | FOUNDED 1764
Bret Mulligan, Ph.D.
Alumnus
Associate Professor of Classics

Washington & Jefferson College | FOUNDED 1781
Dominic A. Colaizitto, B.A.
Alumnus

Dickinson College | FOUNDED 1783
David Kushner ’93, Ph.D.
Associate Professor of Biology
Alumnus

Franklin & Marshall College | FOUNDED 1787
Barbara K. Altmann, Ph.D.
President

Georgetown University | FOUNDED 1789
Jennifer S. Perkins ’82, Ph.D.
Alumna
Alumna and Member of the Board of Managers

University of Vermont | FOUNDED 1791
John C. Franklin, Ph.D.
Professor of Classics

Hamilton College | FOUNDED 1793
Amelia Denney, B.A.
Alumna

Williams College | FOUNDED 1793
Lois M. Banta, Ph.D.
Chair and Professor of Biology

Bowdoin College | FOUNDED 1794
Nancy Collins, B.A.
Alumna

Hartwick College | FOUNDED 1797
Susan Perry, Ph.D.
Alumna

Middlebury College | FOUNDED 1800
Martha K. Woodruff ’86, Ph.D.
Associate Professor of Philosophy
Alumna

Miami University | FOUNDED 1809
Carol Ayers, M.A.
Alumna

Italicized names denote that the delegate is a member of the Haverford College community. That relationship is also indicated in italics. The list of delegates is complete as of August 27.
University of Michigan | FOUNDED 1817
Megan Fitch, MILS
Alumna
Chief Information Officer

Colgate University | FOUNDED 1819
Tracey E. Hucks, Ph.D.
Provost and Dean of the Faculty
Former Professor of Religion

Amherst College | FOUNDED 1821
Norm Jones, Ph.D.
Chief Diversity and Inclusion Officer

Lafayette College | FOUNDED 1826
John Meier, Ph.D.
Provost and Professor of Mathematics

Wesleyan University | FOUNDED 1831
Clyde D. Beers, B.A.
Alumnus

Gettysburg College | FOUNDED 1832
Douglas P. Stuart, B.S.
Alumnus
Associate Director of Major Gifts

Oberlin College | FOUNDED 1833
Steven J. Watter, M.Ed.
Alumnus
Ombuds and former Dean

Wheaton College | FOUNDED 1834
Susan Mills Farrington, B.A.
Alumna

Emory University | FOUNDED 1836
Barbara DeConcini, Ph.D.
Alumna

Davidson College | FOUNDED 1837
Carol Quillen, Ph.D.
President

Boston University | FOUNDED 1839
Crystal Williams, M.F.A.
Associate Provost for Diversity and Inclusion

Fordham University | FOUNDED 1841
Brendan Bovaird, J.D.
Alumnus

Hollins University | FOUNDED 1842
Karen M. Cardozo ’88, Ph.D.
Executive Director of Career Development
Alumna
Mary Baldwin University | FOUNDED 1842
Ernest Jeffries, D.Min.
Vice President of Student Engagement

Villanova University | FOUNDED 1842
Teresa A. Nance, Ph.D.
Associate Vice Provost for Diversity and Inclusion
Parent ’08 and Member of the Corporation

Bucknell University | FOUNDED 1846
William Henry Smith III, J.D.
Alumnus

Grinnell College | FOUNDED 1846
Judith Hartl, M.A.
Alumna

Saint Vincent College | FOUNDED 1846
Katherine M. Varga, B.A.
Alumna

Earlham College | FOUNDED 1847
Douglas C. Bennett ’68, Ph.D.
President Emeritus
Alumnus and Member of the Corporation

Lawrence University of Wisconsin | FOUNDED 1847
Catherine Gunther Kodat, Ph.D.
Provost and Dean of the Faculty

Moore College of Art & Design | FOUNDED 1848
Cecelia Fitzgibbon, M.A.
President

Muhlenberg College | FOUNDED 1848
Kathleen E. Harring, Ph.D.
Interim President

University of Rochester | FOUNDED 1850
Davielle Keiser, M.A.
Alumna

Saint Joseph’s University | FOUNDED 1851
Cheryl A. McConnell, Ph.D.
Provost and Vice President for Academic Affairs

University of Minnesota | FOUNDED 1851
Garry W. Jenkins ’92, J.D.
Dean and William S. Pattee Professor of Law
Alumnus and Vice-Chair of the Board of Managers

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Millersville University  |  FOUNDED 1855
Tamika S. Mack, M.B.A
Alumna

Albright College  |  FOUNDED 1856
Keith Feigenson ’04, Ph.D.
Assistant Professor of Psychology
Alumnus

Seton Hall University  |  FOUNDED 1856
Kevin W. Iglesias, Ph.D.
Alumnus
Associate Director of Institutional Research

Iowa State University  |  FOUNDED 1858
Robert M. Gavin Jr., Ph.D.
Alumnus
Former Interim President, Provost, and Professor of Chemistry

Whitman College  |  FOUNDED 1859
Kazi Joshua, M.A.
Vice President for Student Affairs and Dean of Students

Bard College  |  FOUNDED 1860
Christopher H. Gibbs ’80, Ph.D.
James H. Ottaway Jr. Professor of Music
Alumnus

University of Washington  |  FOUNDED 1861
David Backus ’82, Ph.D.
Alumnus
Alumnus and Spouse of the President

Vassar College  |  FOUNDED 1861
Rebecca Compton, Ph.D.
Alumna
Professor of Psychology

Swarthmore College  |  FOUNDED 1864
Valerie Smith, Ph.D.
President

Cornell University  |  FOUNDED 1865
Robert A. Ramin, M.B.A.
Alumnus

Carleton College  |  FOUNDED 1866
Michael N. Hartung, M.B.A.
Alumnus

Lebanon Valley College  |  FOUNDED 1866
Alan Newsome, B.S.
Member of the Board of Trustees

THE INAUGURATION OF WENDY E. RAYMOND
- 12 -
Oregon State University  |  FOUNDED 1868
Jessica Miller, Ph.D.
Associate Professor, Fisheries and Wildlife Science

University of California, Berkeley  |  FOUNDED 1868
_Catherine P. Koshland ’72, Ph.D._
Vice Chancellor of Undergraduate Education
*Alumna and former Chair of the Board of Managers*

Chatham University  |  FOUNDED 1869
Mary B. Templeton, J.D.
Alumna and Member of the Board of Trustees

_Ursinus College  |  FOUNDED 1869
S. Brock Blomberg, Ph.D._
President

Wellesley College  |  FOUNDED 1870
_Susan Skeath ’85, Ph.D._
Professor of Economics
*Alumna*

Macalester College  |  FOUNDED 1874
Michael W. Skoien, M.B.A.
Alumnus

Johns Hopkins University  |  FOUNDED 1876
_Jonathan Wood Evans ’77, M.A._
Alumnus
*Alumnus and Member of the Board of Managers*

Nyack College  |  FOUNDED 1882
_Leonard Kageler, Ph.D._
Emeritus Professor of Youth & Family Studies
*Affiliate Advisor, Haverford Christian Fellowship*

Temple University  |  FOUNDED 1884
_Matthew A. Stitt ’09, M.B.A._
Alumnus
*Alumnus and Associate Member of the Board of Managers*

_Bryn Mawr College  |  FOUNDED 1885
Kimberly Wright Cassidy, Ph.D._
President

Rollins College  |  FOUNDED 1885
Edward Kania, B.S.
Vice President of Business and Finance and Treasurer

*Italicized names denote that the delegate is a member of the Haverford College community. That relationship is also indicated in italics. The list of delegates is complete as of August 27.
Yeshiva University | FOUNDED 1886
Dana Shanler Ladden ’84, J.D.
Alumna
Alumna and former Vice-Chair of the Board of Managers

Clark University | FOUNDED 1887
Daniel I. Sager, J.D.
Alumnus

Pomona College | FOUNDED 1887
Alexandra Davatzes, Ph.D.
Alumna

Drexel University | FOUNDED 1891
Erin McNamara Horvat, Ph.D.
Senior Vice Provost, Faculty Affairs

Gratz College | FOUNDED 1895
Paul Finkelman, Ph.D.
President

Carnegie Mellon University | FOUNDED 1900
Mitchell L. Wein, M.S.
Alumnus
Senior Vice President for Administration and Finance, Treasurer

Connecticut College | FOUNDED 1911
John F. McKnight Jr., Ed.D.
Dean of Institutional Equity and Inclusion and Affiliated Associate Professor of Education

Marywood University | FOUNDED 1915
Andrea M. Wilczynski, B.A.
Alumna

Rosemont College | FOUNDED 1921
Sharon Latchaw Hirsh, Ph.D.
President

Eastern University | FOUNDED 1925
Brian A. Williams, D.Phil.
Dean of the Templeton Honors College and the College of Arts and Humanities

Wilkes University | FOUNDED 1933
Ruth McDermott-Levy, Ph.D.
Alumna

Siena College | FOUNDED 1937
James B. McElwain, B.A.
Alumnus

State University of New York at Binghamton | FOUNDED 1946
Marcia R. Craner, M.A.
Former Vice President for External Affairs
Parent ’14

THE INAUGURATION OF WENDY E. RAYMOND
- 14 -
THE PRESIDENTIAL SEARCH COMMITTEE
Cynthia Archer, Bryn Mawr College Board of Trustees
Charles G. Beever ’74, Board of Managers, Search Committee Chair
Seth P. Bernstein ’84, Board of Managers
Amy Taylor Brooks ’92, Board of Managers and Corporation
Anjan K. Chatterjee ’80, Board of Managers and Corporation
Ginny Christensen, Board of Managers and Corporation
Claudia L. Hammerman ’87, Board of Managers
Roger B. Kafker ’84, Board of Managers
Benjamin Le, faculty representative
Emily L. Lin ’20, student representative
Laura McGrane, faculty representative
Jennifer O’Donnell, staff representative
Hunter R. Rawlings ’66, Board of Managers Emeritus
Maurice Rippel ’19, student representative
Helen White, faculty representative
A. Richard White ’81, Board of Managers
Charles Young, staff representative

THE INAUGURATION COMMITTEE
Kimberly Aguero ’22, student representative
Franklyn Cantor ’12, President’s Office, Committee Chair
Lisa Griffin, Provost’s Office
Geoffrey Labe, Conferences and Events
Michelle Leao, staff representative
Jesse H. Lytle, President’s Office
Victoria Merino ’20, student representative
Christopher Mills ’82, College Communications
Zachary W. Oberfield, Faculty Marshal
Lauren Portnoy, Alumni and Parent Relations
Kaaren Sorensen, College Communications
Meghan Vaughan, staff representative
Joan Wankmiller, President’s Office
ACADEMIC COSTUME

On ceremonial occasions, scholars wear academic gowns indicating the level of their degree and hoods indicating the field of the degree and the institution granting it. The origins of academic regalia date back to the 12th century, when gowns and hoods provided a layer of warmth in cold stone buildings. While observers may not be able to easily decipher each aspect of the regalia, they can readily appreciate the gowns, caps, and hoods as an expression of homage to more than 800 years of academic tradition.

GOWNS

• At U.S. colleges and universities, the bachelor’s gown is simply cut, with open, pointed sleeves.
• The master’s gown is fuller, with oblong, square-cut sleeves and two horizontal bars on the sleeve.
• The doctor’s gown is long, full-cut, with bell-shaped sleeves. It has velvet panels down the front and three horizontal bars on the sleeve, which are typically black, but occasionally feature the color indicating the field of learning. Some panels feature the seal of the institution. British doctoral regalia often feature an open front and no bars on the sleeves.
• The college or university president’s gown is distinguished by four horizontal bars on the sleeve.
• Doctoral gowns are often black, but sometimes are a distinctive color representing the degree-granting institution, for example: Harvard’s crimson; North Carolina’s, Michigan’s, Berkeley’s, and Columbia’s various shades of blue; Princeton’s black and orange; Oxford’s and Pennsylvania’s red and blue; or Chicago’s maroon.

CAPS

All academic degree holders wear the mortarboard cap or the softer tam, which often features tassels, though some universities abroad distinguish their degree holders with more unusual headgear.

HOODS

• The inner lining of the hood carries the color or colors of the institution that granted the degree, with multiple colors divided in chevrons.
• The color of the velvet border indicates the field of learning in which the degree was earned. Dark blue indicates philosophy; white, arts, letters, and humanities; golden yellow, science; scarlet, theology; purple, law; brown, fine arts and architecture; pink, music; green, medicine; copper, economics; lemon, library science; salmon, public health; light blue, education; and drab, business. Those who have attained a Doctor of Philosophy (Ph.D.) wear the dark blue of philosophy, even when their specific focus is not philosophy. For those individuals, the edging color of their hoods or the color of their gown panels may reflect the field of learning.

PRESIDENT RAYMOND’S REGALIA

President Wendy Raymond’s robes are Haverford’s red and black, with four bars, befitting her role as president. As her Ph.D. is from Harvard, her hood is bordered in dark blue, and features Harvard’s crimson in the hood liner.
“I suggest that you preach truth and do righteousness as you have been taught, whereinsoever that teaching may commend itself to your consciences and your judgements. For your consciences and your judgements we have not sought to bind; and see you to it that no other institution, no political party, no social circle, no religious organization, no pet ambitions put such chains on you as would tempt you to sacrifice one iota of the moral freedom of your consciences or the intellectual freedom of your judgements.”

— President Isaac Sharpless
Haverford College Commencement, 1888