

**Haverford College**  
**Institutional Effectiveness Committee (IEC)**  
**2019-20 Agenda**

Typically, the IEC leadership team will meet regularly to coordinate, support, and monitor the activities of the individual IEC working groups. This year, there is only one working group, which mirrors IEC leadership. It will continue to involve and consult with many constituencies.

Richard Freedman, Professor of Music, Associate Provost, IEC Chair  
Cathy Fennell, Director of Institutional Research, IEC Co-Vice Chair  
Jesse Lytle, Vice President and Chief of Staff, IEC Co-Vice Chair

**Working Group 1: Middle States Self Study (year 3)**

- Cathy Fennell, Director of IR, IEC Co-Vice Chair, ALO
- Richard Freedman, Associate Provost, IEC Chair
- Jesse Lytle, Vice President and Chief of Staff, IEC Co-Vice Chair

2019-20 will conclude the self study process. Members of this Working Group will collaborate to:

- Manage the final community review, preparation, and submission of the Self Study to MSCHE
- Oversee the Preliminary Visit of the Team Chair (October 28, 2019) and the Evaluation Team Visit (March 29- April 1, 2020)
- Prepare the Institutional Response to the Visiting Team Report
- Receive the MSCHE decision, June 2020.